

**WRC 2019 Abu Dhabi (Oct. 2019)**

# **Collaborative research and smart roads mobility challenges: a global automotive tier1 supplier perspective**

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External Affairs & Sustainable Development*

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# VALEO IN SHORT

## KEY FIGURES 2018

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**19.3** BN

TOTAL SALES



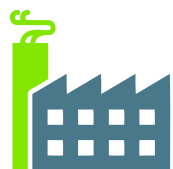
**113,600**

EMPLOYEES



**33**

COUNTRIES



**186**

PRODUCTION SITES



**59**

RESEARCH &  
DEVELOPMENT CENTERS



**15**

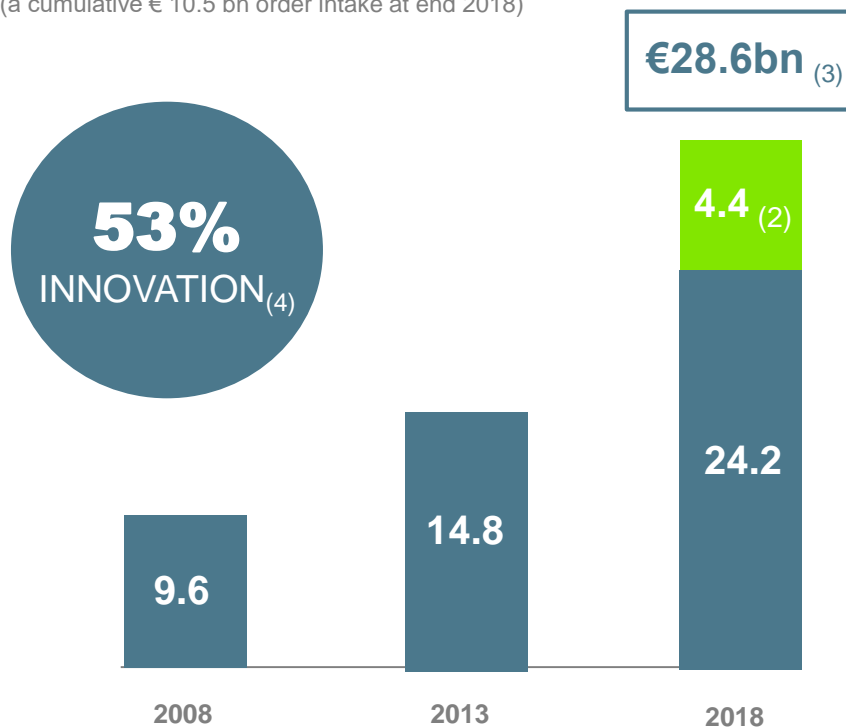
DISTRIBUTION  
PLATFORMS

# OUR MAIN CUSTOMERS



# ORDER INTAKE AT END 2018 FUELED BY INNOVATIONS<sup>(1)</sup>

- Valeo Group order intake
- Valeo Siemens eAutomotive  
(a cumulative € 10.5 bn order intake at end 2018)



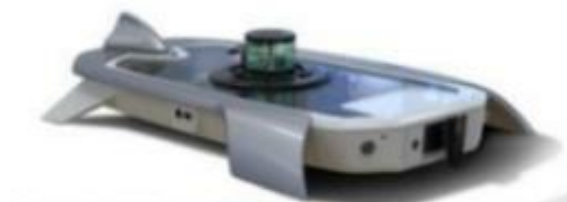
<sup>(1)</sup> Products and technologies in series production for less than 3 years

<sup>(2)</sup> Valeo Siemens eAutomotive order intake at end 2018

<sup>(3)</sup> Valeo & Valeo Siemens eAutomotive order intake

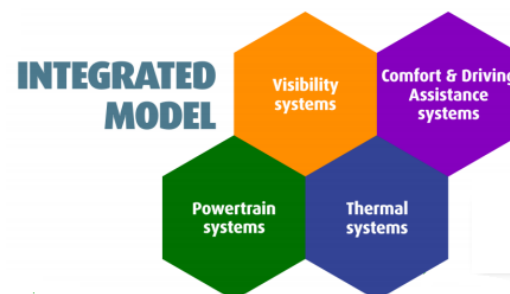
<sup>(4)</sup> Excluding Valeo Siemens eAutomotive

## Artificial Intelligence by Valeo



> €1bn order intake: AI-enriched surround view & automated parking systems with object and pedestrian detection features

€1bn order intake for robotaxis



Increasing order intake for cross-Business Group systems

# PRODUCT PORTFOLIO: ELECTRIFICATION SOLUTIONS FOR ALL MOBILITY MODES

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## 100% electric

### Low-voltage

48V full propulsion systems



**High voltage**  
full propulsion  
systems up to 347kW



## Hybrid

### Low-voltage

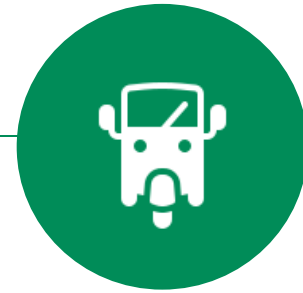
Mild hybrid & Plug-in hybrid



**High voltage**  
Plug-in hybrid

### Engine optimization

Integration of transmission  
Reduction of CO2 emissions and  
fuel consumption on combustion  
engines



## Light urban mobility

### Low-voltage

48V full propulsion systems for any  
type of electric urban mobility  
objects

# PRODUCT PORTFOLIO: DIGITAL MOBILITY SOLUTIONS

**drivy**

CAR  
SHARING  
SOLUTIONS



CYBER  
VALET &  
PARKING  
SERVICES



with **CISCO**

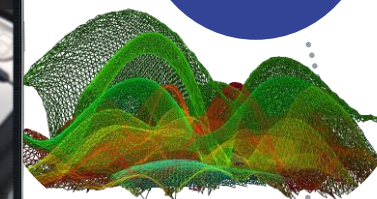
DYNAMIC  
REAL-TIME  
AIR QUALITY  
MAP



FLEET  
MANAGEMENT  
SERVICES



CONNECTED  
CAR  
SOLUTIONS



with **NTT docomo**

**KUANTIC**  
M2M & TELEMATICS





**Technology**  
shapes mobility  
and cities

**Transform**  
infrastructure to  
**foster mobility**

**How to better**  
**collaborate**





# TECHNOLOGY SHAPES MOBILITY AND CITIES

# TECHNOLOGY IS ON TRACK

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**Autonomous driving  
is accelerating**

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**About 35% of new  
cars worldwide will be  
automated by 2025**



**Connectivity  
is the catalyst**

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**Nearly 600 million  
connected vehicles on  
the roads by 2025**



**Mobility experience  
is the award**

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**Interior sensing will  
equip about 20% of the  
vehicles by 2025**



**Electrification as  
a new paradigm**

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**Electrified vehicles will  
represent 44% of the  
worldwide cars in 2025  
and 74% of the  
worldwide cars in 2030**



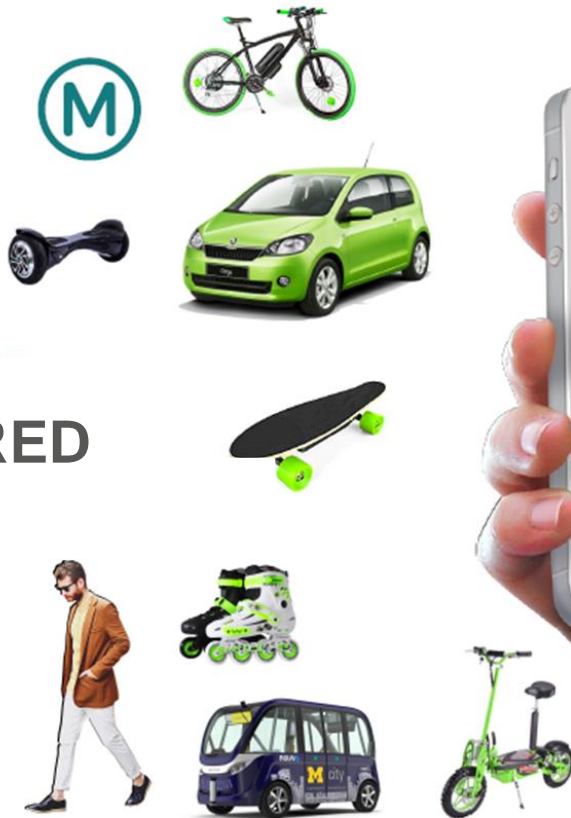
# MOBILITY IS SHIFTING

**Mobility:**  
**a darwinian world...**



# BUSINESS MODELS ARE EVOLVING

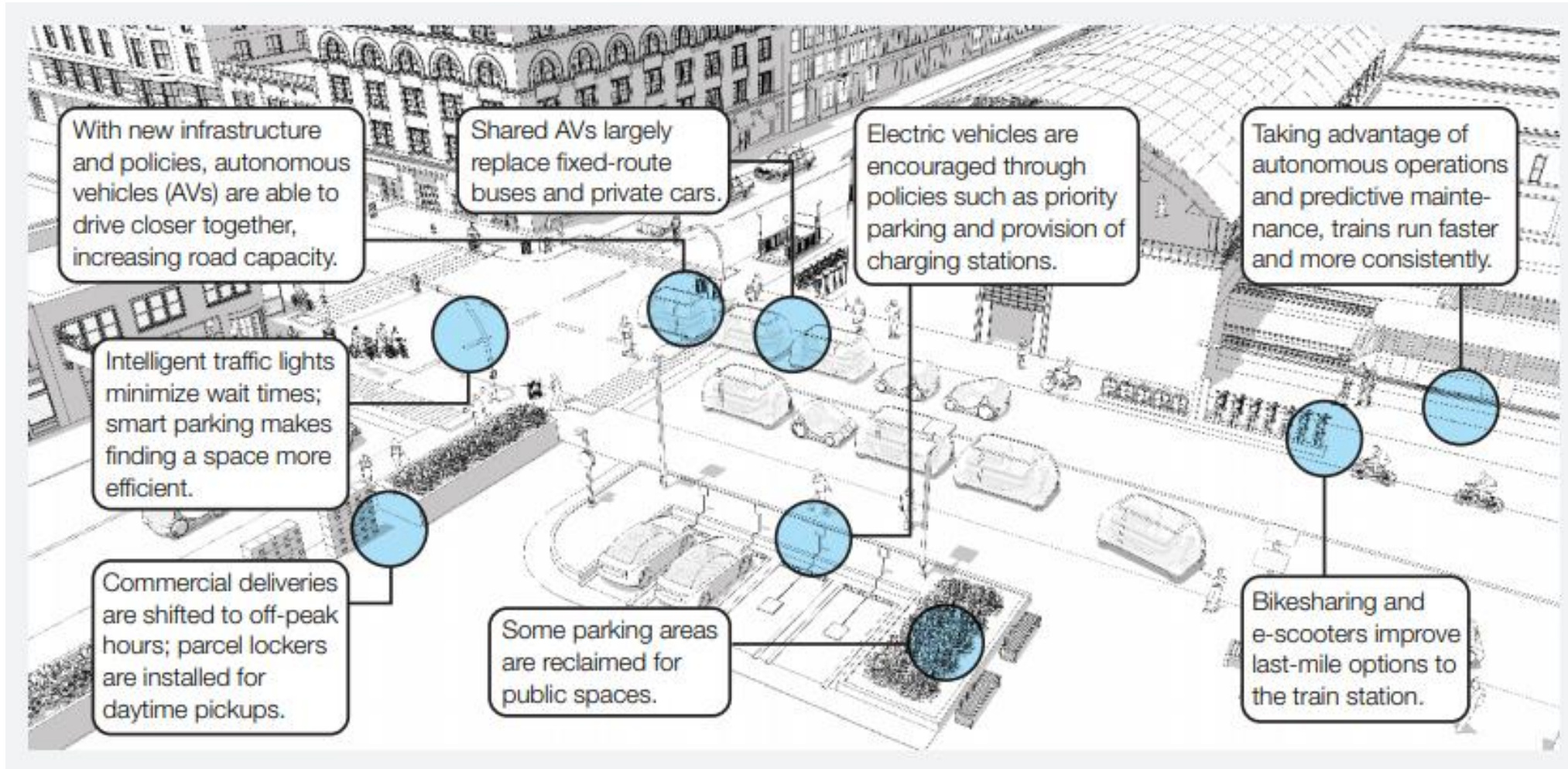
FROM SHARED  
MOBILITY



TO MOBILITY-  
AS-A SERVICE



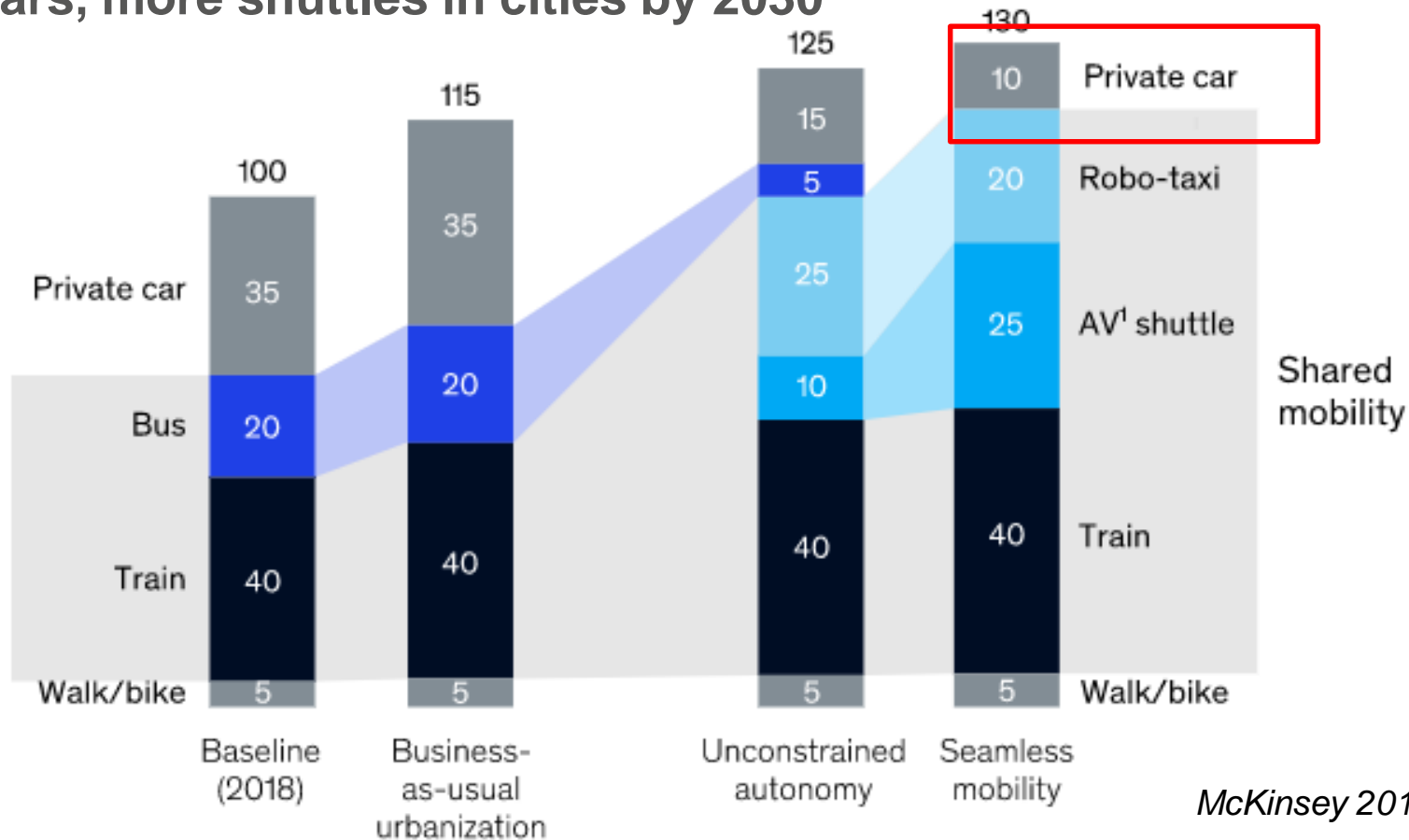
# SMART CITY IN 2030: MULTIPLE MOBILITY SCENARIOS



# SMART CITY IN 2030: A SHIFT IN INFRASTRUCTURE USAGE

Passenger-kilometers traveled per year, index: current demand = 100

## Less private cars, more shuttles in cities by 2030



- In 2030, traditional vehicles using conventional roads will represent 10% of trips/year

McKinsey 2019



# TRANSFORM INFRASTRUCTURE TO FOSTER MOBILITY

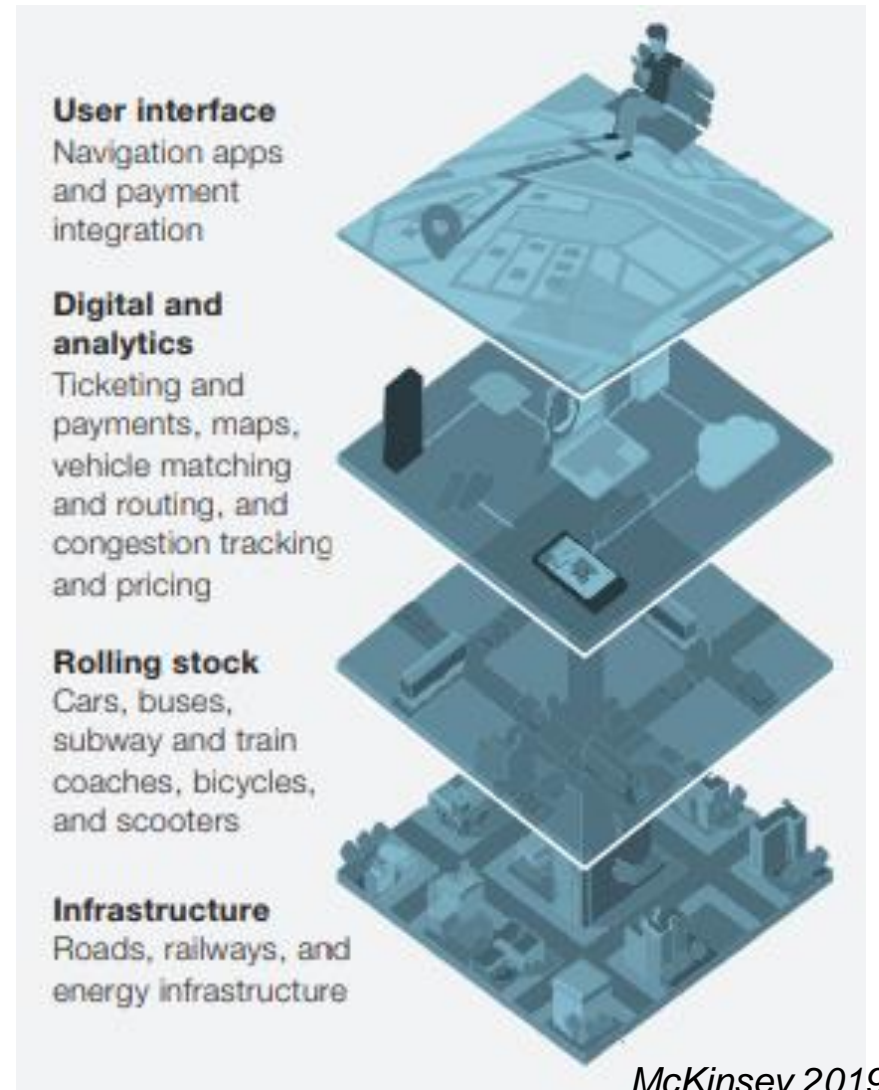


# TRANSFORM INFRASTRUCTURE FOR SMART MOBILITY

Urban mobility : backbone of urban mobility system

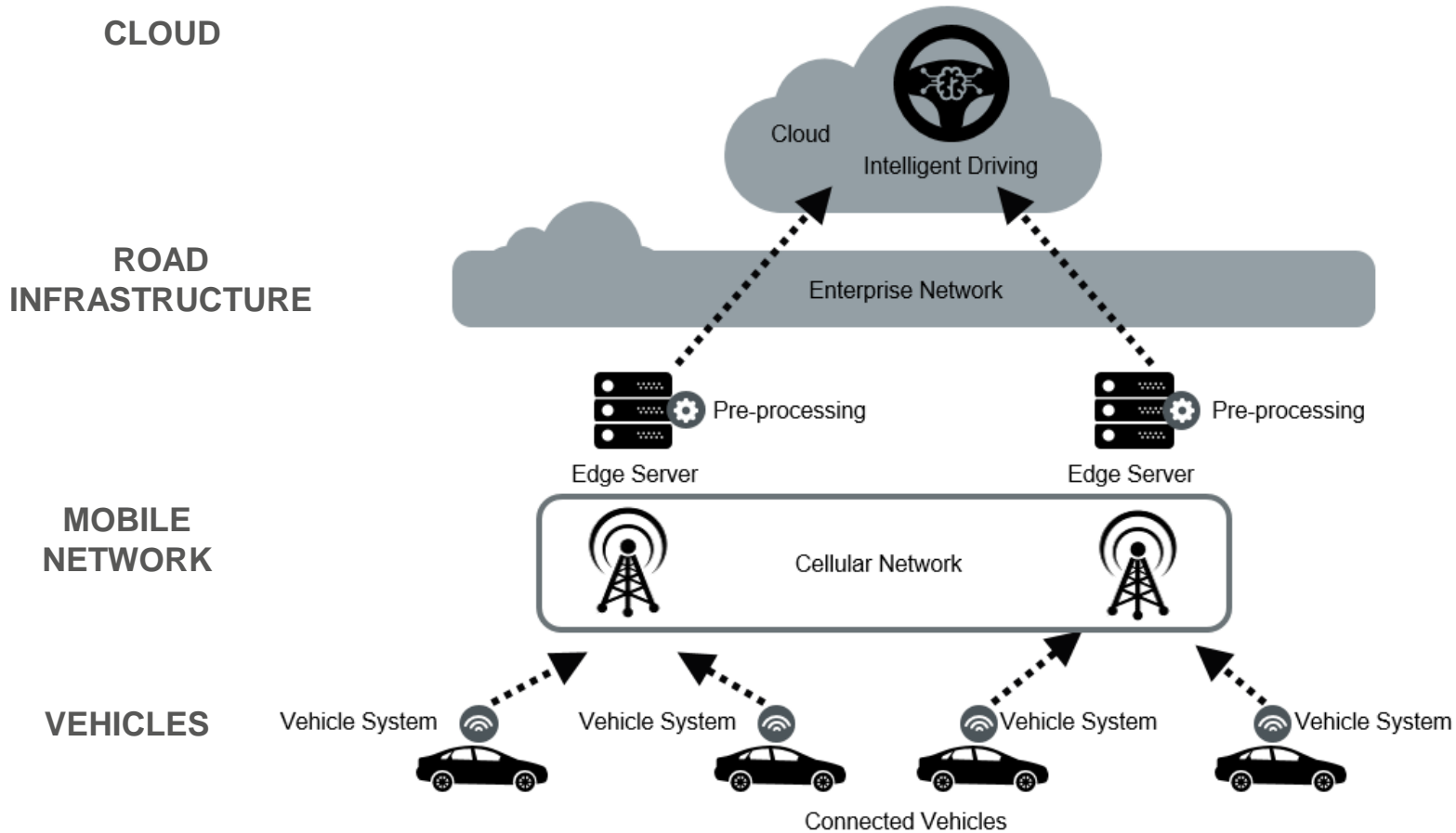
Road & infrastructure re-design to support the new mobility use cases:

- ▶ Intelligent road infrastructure to support higher connectivity needs
- ▶ Road infrastructure and renewed space allocation in cities



McKinsey 2019

# MORE DATA, MORE CONNECTIVITY: NEED FOR INTELLIGENT PHYSICAL INFRASTRUCTURE



## Risks

Risk of central cloud saturation

Risk of cellular networks saturation

X100 Millions connected cars

## Opportunities

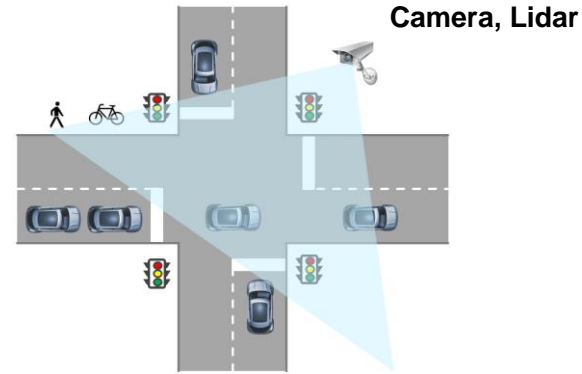
Local data processing

Challenges: business models

# DISTRIBUTED INTELLIGENCE IN THE INFRASTRUCTURE: SEVERAL USE CASES FOR SMART MOBILITY

## Smart intersection

Pedestrian detection  
collision avoidance



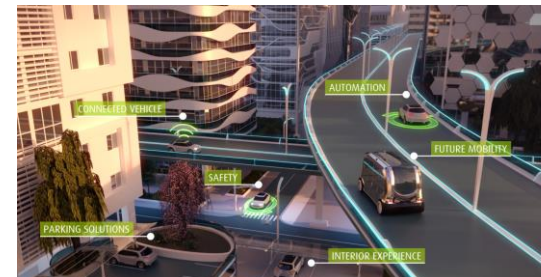
## Smart infrastructure for

Tele-operation  
Road information  
Platooning



## Smart cities

Vehicles connected with Cities infrastructure for reducing pollution, congestion, multi modal traffic management and energy efficiency



# RETHINK SPACE ALLOCATION AND INFRASTRUCTURE

## Road and infrastructure redesign

Foster inter-modality  
Facilitate commuting  
collision avoidance



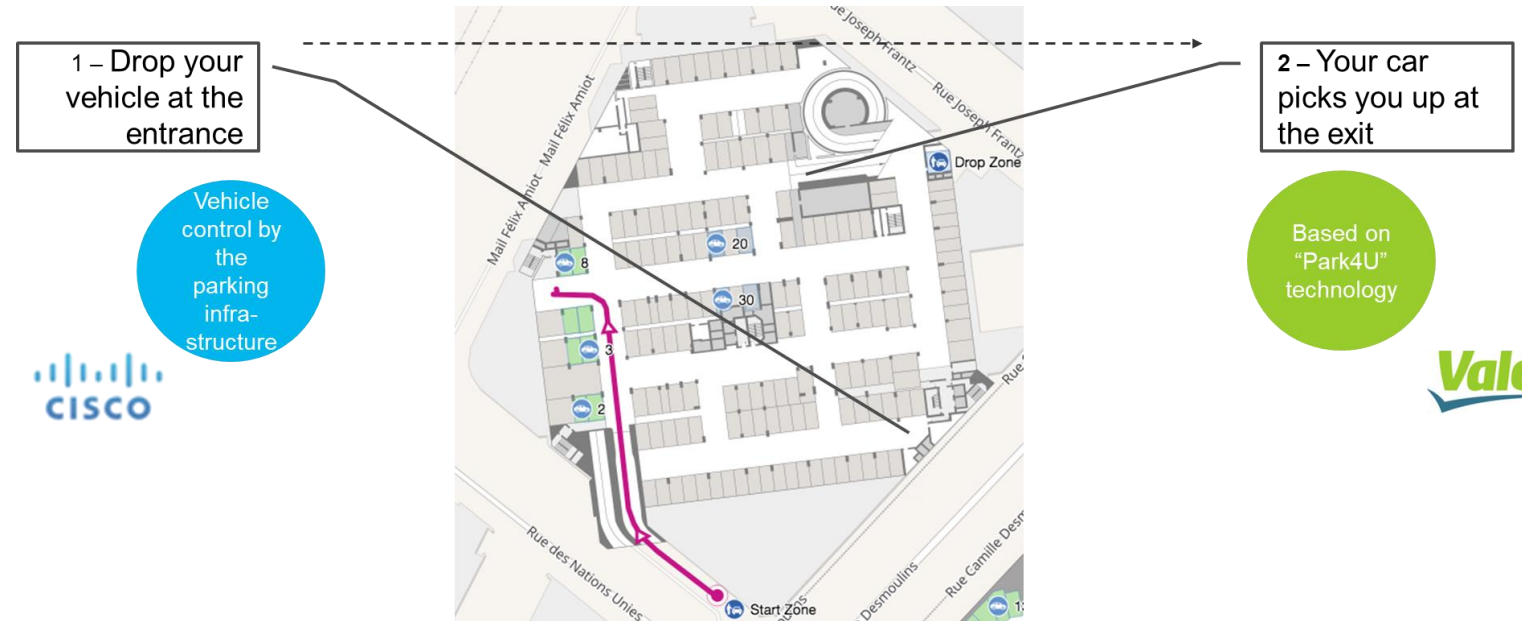
Car pooling facilitating areas



Commuter parkings

## Rethink parking

Intelligent roads (sensors) and buildings  
Re-allocate space in cities  
Additional services in parking units  
(maintenance, etc.)







# HOW TO BETTER COLLABORATE ?

# REINFORCE MOBILITY & INFRASTRUCTURE PLAYER COOPERATION

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- ▶ **Speak the same language**
- ▶ **Build ecosystems**
- ▶ **Test use cases**
- ▶ **Find hybrid forms of financing**

# SPEAK THE SAME LANGUAGE: ALIGN ON INFRASTRUCTURE READINESS FOR THE FUTURE OF MOBILITY



## Connected Automated Driving Roadmap

Status: final for publication

Version: 8  
Date: 08.03.2019

ERTRAC Working Group  
"Connectivity and Automated Driving"

|                             | Level | Name  | Description  | Digital map with static road signs | VMS, warnings, incidents, weather | Microscopic traffic situation | Guidance: speed, gap, lane advice |
|-----------------------------|-------|---|--|------------------------------------|-----------------------------------|-------------------------------|-----------------------------------|
| Digital infrastructure      | A     | Cooperative driving                         | Based on the real-time information on vehicle movements, the infrastructure is able to guide AVs (groups of vehicles or single vehicles) in order to optimize the overall traffic flow.                          | X                                  | X                                 | X                             | X                                 |
|                             | B     | Cooperative perception                      | Infrastructure is capable of perceiving microscopic traffic situations and providing this data to AVs in real-time   | X                                  | X                                 | X                             |                                   |
|                             | C     | Dynamic digital information                 | All dynamic and static infrastructure information is available in digital form and can be provided to AVs.   | X                                  | X                                 |                               |                                   |
| Conventional infrastructure | D     | Static digital information / Map support    | Digital map data is available with static road signs. Map data could be complemented by physical reference points (landmarks signs). Traffic lights, short term road works and VMS need to be recognized by AVs. | X                                  |                                   |                               |                                   |
|                             | E     | Conventional infrastructure / no AV support | Conventional infrastructure without digital information. AVs need to recognise road geometry and road signs.   |                                    |                                   |                               |                                   |

- EU Project INFRAMIX (2018-2021): define the infrastructure readiness for automation & connectivity level
- ERTRAC to make recommendations in CAD Roadmap in 2019

# BUILD ECOSYSTEMS AND TRY USE CASES





# FIND HYBRID FINANCING MODELS

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## ► Finance the evolution of the road infrastructure from a global perspective:

- *Telecommunication infrastructure: how to finance 5G deployment ?*
- *AV uptake: who and how to finance road readiness for AVs ?*
- *EV penetration and infrastructure: how to finance charging stations ? Road adaptations.*

## ► Explore new options to finance road evolution and its environmental impact through road charging:

- *Road charging as a mixed mechanism to better optimize road usage and its impact: environmental impact as part of the taxation formula*
  - *Environmental criteria as an anti-market distortion mechanism between all stakeholders (grantors, concessionaires, financiers, customers, regulators, etc.)*
- ➔ *Mechanism that can combine price, elasticity of the demand, existing CO2 taxes and cross borders difference*

## ► Attract new investors:

- *Insurance and pension funds could be more attracted as investors*
  - *Urgent need to overcome “cash rich” situation and “liquidity poor” economic context*
- ➔ *Prevent and prepare the road maintenance and adjustments of tomorrow*

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**TAKE AWAY**

## TAKE AWAY

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- ▶ **Technology is shifting and mobility patterns are evolving**
- ▶ **Infrastructure needs to adapt**
- ▶ **Smart infrastructure will enable new mobility**
- ▶ **Maturity of solutions & financing of road infrastructure should be approached on a use case mode**



SMART TECHNOLOGY  
FOR SMARTER CARS